

Scottish Manufacturing
Advisory Service

VV Case Study

Drinks Packaging Company

The Scottish Manufacturing Advisory Service (SMAS) works on behalf of Scottish Enterprise to deliver Lean improvement support to Scotland's manufacturing sector, successfully generating over £21M of productivity benefits in 2010/11. Viable Ventures Ltd (VV) is contracted as a Lean consultancy supplier to SMAS and delivers Lean improvement projects to SMEs across the whole country.

The SMAS Client for this VV project is a successful company providing assembly, packing and warehousing services to manufacturing organisations and distributors, predominantly within the drinks industry. Their services operate over several geographically located sites and through the utilisation of a flexible workforce meet variability in low volume customer demand.

Contact us for more information

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VV delivered Lean Management training to the Directors and senior management. This was followed by a Value Stream Mapping exercise with the Directors and a series of interventions focused on: optimisation of assembly processes and flow, decreasing change-over times to cope with variability, and operator-based preventive maintenance activities.

The Value Added for the Client was a 130% increase in productivity, achieved through improved flow and facilities layout, which in turn now **requires 30% less floor space**.